

Customer Satisfaction Survey

Commercial Operation

SURVEY SUMMARY

164 / 260
Responses Invitations (Direct + Subsidiary)

63%

65%
213 / 329
Respondents Invitations
2023-24

2024-25

56 Direct Respondents



108 Subsidiary Respondents

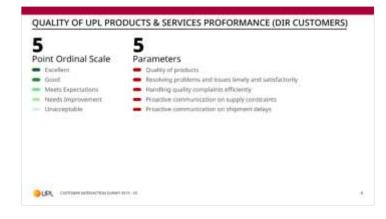
29	11	22	3	11	4	8	20
AFRICA	APAC	SEA	BRAZIL	LATAM	NAM	MECA	EUR



THREE SUB PARAMETERS



Delivery Performance



Quality of UPL Products & Services



Overall COT Performance



DELIVERY PERFORMACE (DIRECT CUSTOMERS)

5

Point Ordinal Scale

- Excellent
- Good
- Meets Expectations
- Needs Improvement
- Unacceptable

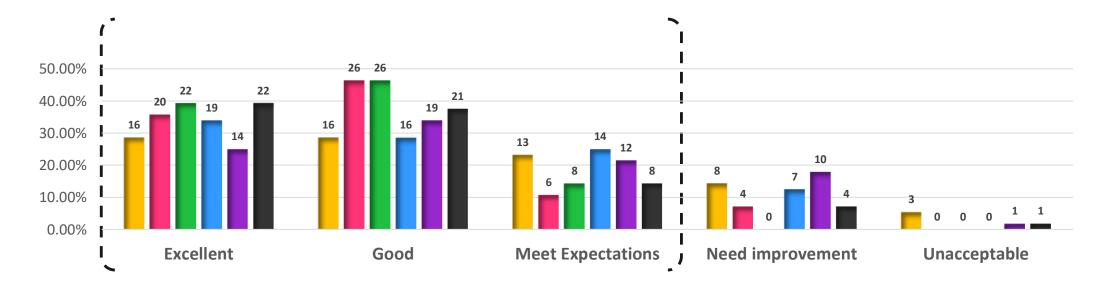


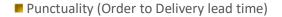
- Punctuality (Order to Delivery lead time)
- Quality of Packaging (Primary/Secondary/Tertiary)
- Product Labeling
- Documents accuracy (document completeness, information correctness)
- Timely submission of post shipment documents
- Logistic condition of the goods: (palletization/container / truck load)



DELIVERY PERFORMANCE (DIRECT CUSTOMERS)

% Strength						
FY 2024-25	80%	93%	100%	88%	80%	91%
FY 2023-24	83%	97%	98%	91%	90%	97%





■ Product Labelling

■ Timely submission of post shipment documents



■ Documents accuracy (document completeness, information correctness)

■ Logistic condition of the goods : (palletization/container / truck load)



DELIVERY PERFORMACE (SUBSIDIARY CUSTOMERS)

5

Point Ordinal Scale

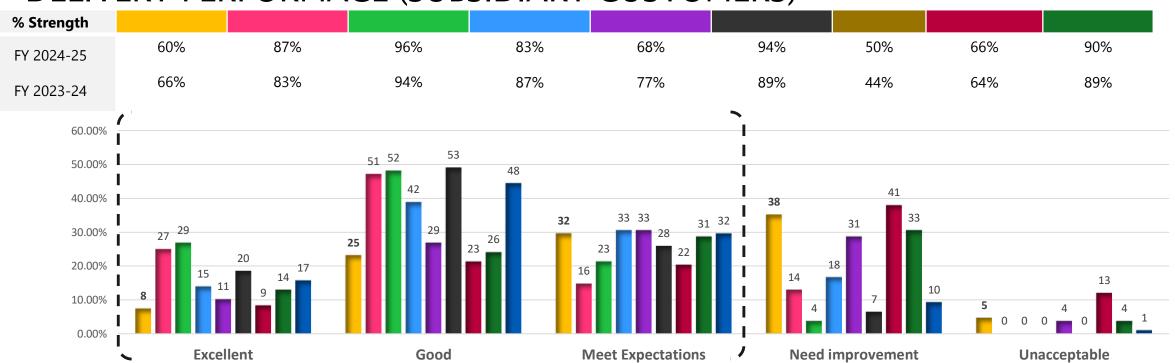
- Excellent
- Good
- Meets Expectations
- Needs Improvement
- Unacceptable

9

- Punctuality (Order to Delivery lead time)
- Quality of Packaging (Primary/Secondary/Tertiary)
- Product Labelling
- Documents accuracy (document completeness, information correctness)
- Timely submission of post shipment documents
- Logistic condition of the goods: (palletization/container / truck load)
- Product Code Creation Lead time from Request raised
- Artwork development Lead time from Label sent (Pouches & Labels)
- Understanding of SAP Systems & Processes after Commercial Operations Workshop



DELIVERY PERFORMACE (SUBSIDIARY CUSTOMERS)



- Punctuality (Order to Delivery lead time)
- Product Labelling
- Timely submission of post shipment documents
- Product Code Creation Lead time from Request raised
- Understanding of SAP Systems & Processes after Commercial Operations Workshop

- Quality of Packaging (Primary/Secondary/Tertiary)
- Documents accuracy (document completeness, information correctness)
- Logistic condition of the goods : (palletization/container / truck load)
- Art work development Lead time from Label sent (Pouches & Labels)



QUALITY OF UPL PRODUCTS & SERVICES PROFORMANCE (DIR CUSTOMERS)

5

Point Ordinal Scale

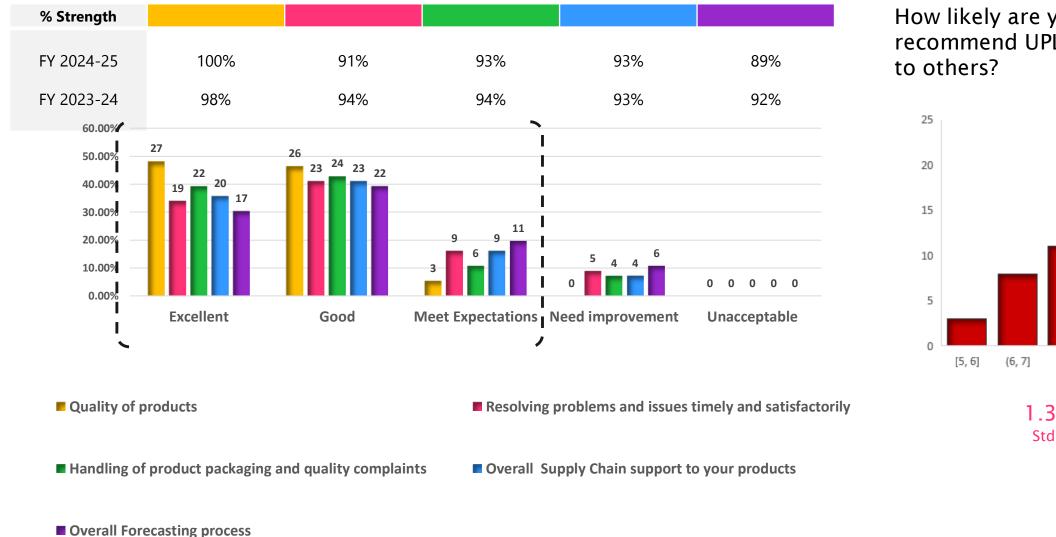
- Excellent
- Good
- Meets Expectations
- Needs Improvement
- Unacceptable

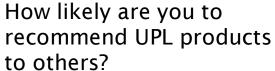
5

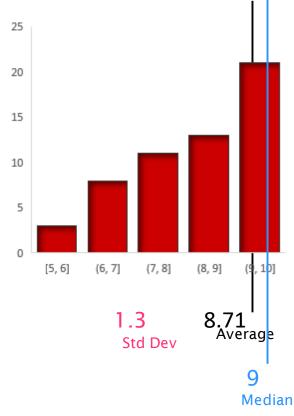
- Quality of products
- Resolving problems and issues timely and satisfactorily
- Handling quality complaints efficiently
- Overall Supply Chain support to your products
- Overall Forecasting process



QUALITY OF UPL PRODUCTS & SERVICES PERFORMANCE (DIRECT CUSTOMERS)









QUALITY OF UPL PRODUCTS & SERVICES PERFORMANCE (SUBS CUSTOMERS)

5

Point Ordinal Scale

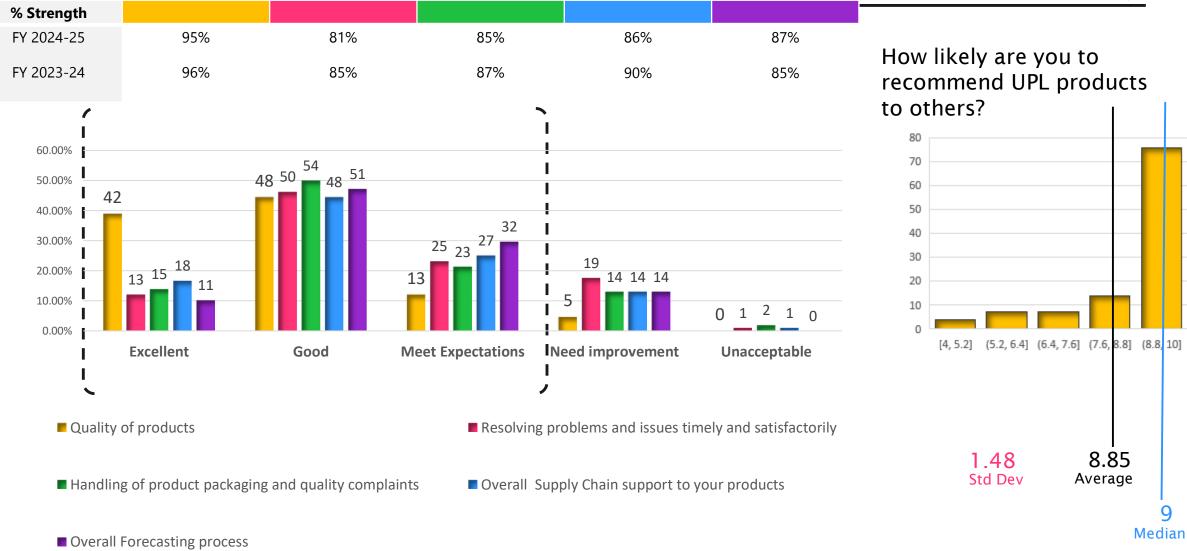
- Excellent
- Good
- Meets Expectations
- Needs Improvement
- Unacceptable

5

- Quality of products
- Resolving problems and issues timely and satisfactorily
- Handling quality complaints efficiently
- Overall Supply Chain support to your products
- Overall Forecasting process

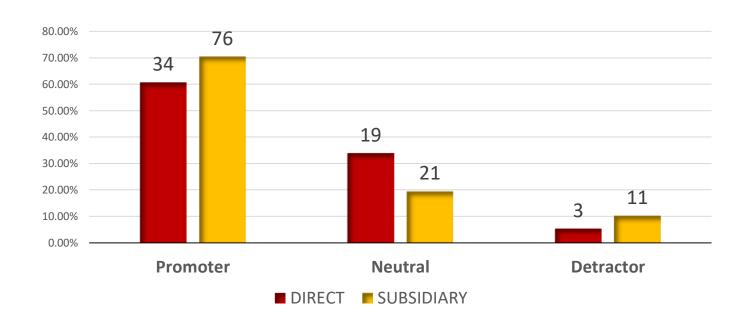


QUALITY OF UPL PRODUCTS & SERVICES PERFORMANCE (SUBS CUSTOMERS)





QUALITY OF UPL PRODUCTS & SERVICES PERFORMANCE INDEX



NPS SCORE						
(Promoter - Detractor)						
	FY 24-25	FY 23-24				
Subs	65	63				
Direct	31	33				
Total	96	96				

	Promoter (9-10)	Neutral (7-8)	Detractor (1-6)	Total
Subsidiary	76	21	11	108
Direct	34	19	3	56

NPS SCORE	%
FY 24-25	59%
FY 23-24	45%



OVERALL COT PERFORMANCE (DIRECT CUSTOMERS)

5

Point Ordinal Scale

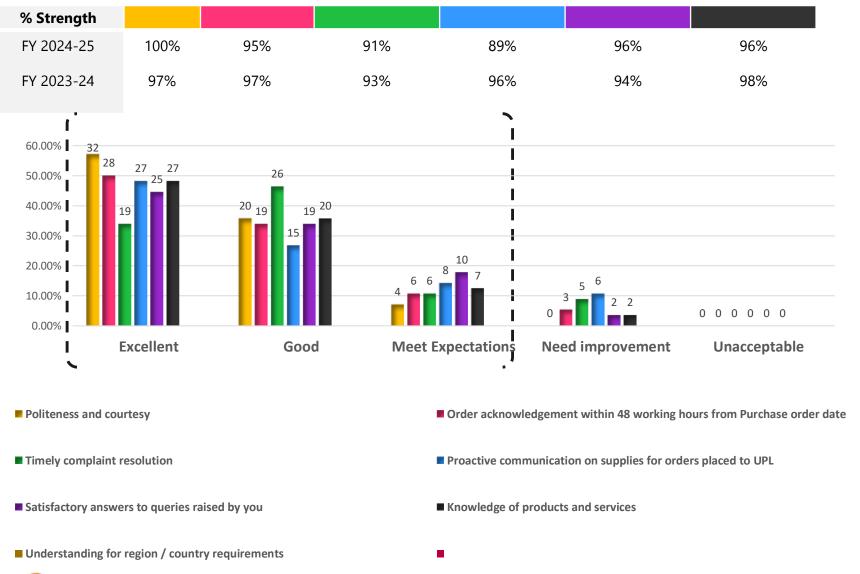
- Excellent
- Good
- Meets Expectations
- Needs Improvement
- Unacceptable

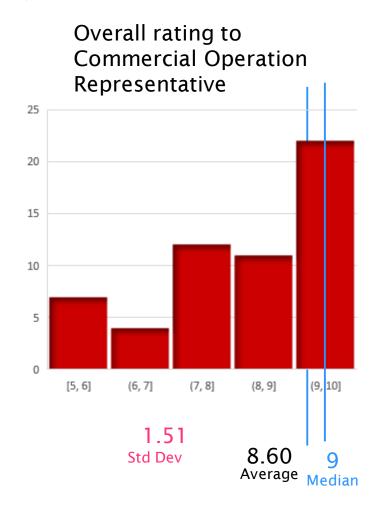
6

- Politeness & Courtesy
- Order acknowledgement within 48 working hours from Purchase order date
- Timely complaints resolution
- Proactive communication on supplies for orders placed to UPL
- Satisfactory answers to queries raised by you
- Knowledge of products and services



CUSTOMER SERVICE PERFORMANCE (DIRECT CUSTOMERS)





OVERALL COT PERFORMANCE (SUBSIDIARY CUSTOMERS)

Point Ordinal Scale

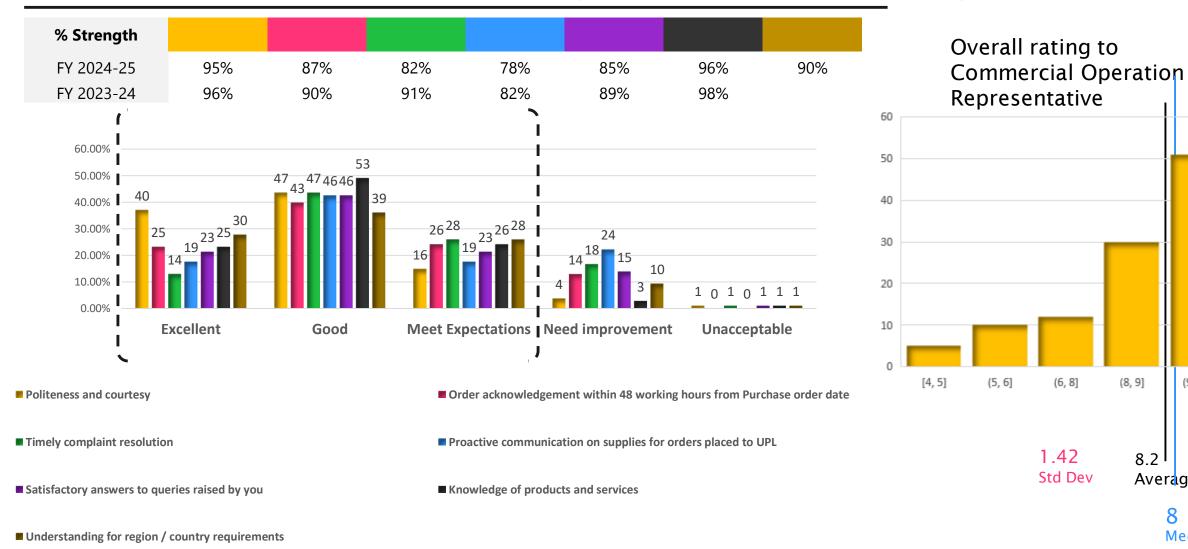
- Excellent
- Good
- Meets Expectations
- Needs Improvement
- Unacceptable

7

- Politeness & Courtesy
- Order acknowledgement within 48 working hours from Purchase order date
- Timely complaints resolution
- Proactive communication on supplies for orders placed to UPL
- Satisfactory answers to queries raised by you
- Knowledge of products and services
- Understanding for region / local requirements



CUSTOMER SERVICE PERFORMANCE(SUBSIDIARY CUSTOMERS)





(9, 10]

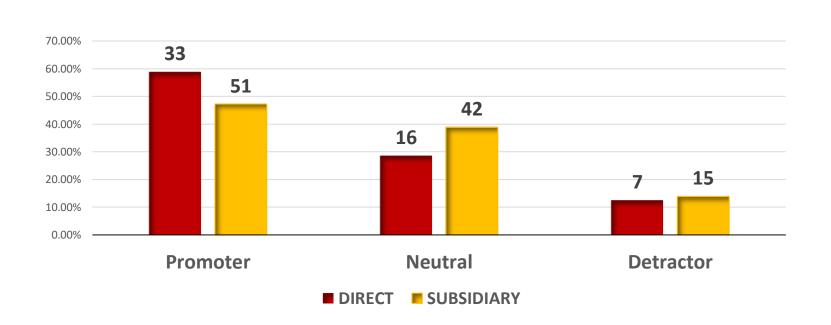
(8, 9]

8.2

Average

Median

SATISFACTION INDEX OF CUSTOMER SERVICE



NPS SCORE							
(Pro	(Promoter - Detractor)						
	FY 24-25	FY 23-24					
Subs	36	36					
Direct	26	41					
Total 62 77							

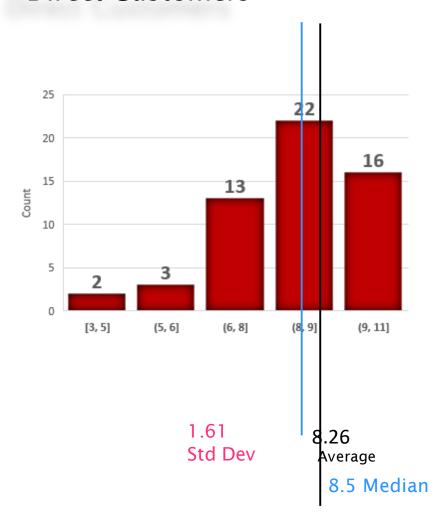
	Promoter (9-10)	Neutral (7-8)	Detractor (1-6)	Total
Subsidiary	51	42	15	108
Direct	33	16	7	56

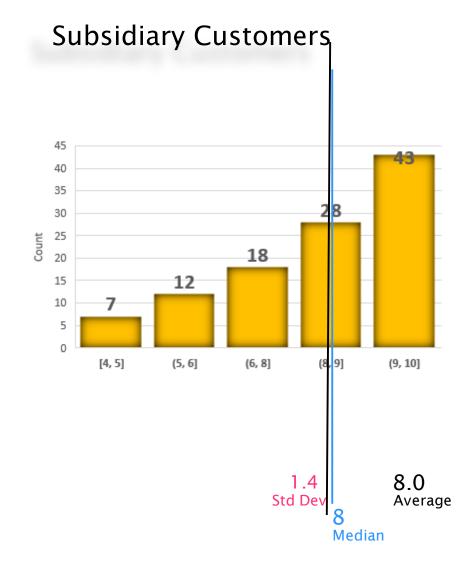
NPS SCORE	%
FY 24-25	38%
FY 23-24	36%



UPL OVERALL PERFORMANCE

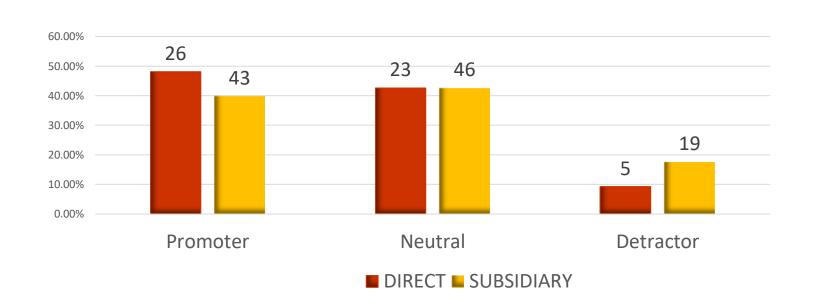
Direct Customers







UPL OVERALL PERFORMANCE INDEX



NPS SCORE (Promoter - Detractor)						
	FY 24-25 FY 23-24					
Subs	24	21				
Direct	21	28				
Total 45 49						

	Promoter (9-10)	Neutral (7-8)	Detractor (1-6)	Total
Subsidiary	43	46	19	108
Direct	28	23	5	56

NPS SCORE	%
FY 24- 25	28%
FY 23- 24	23%



DIRECT COMPARISON

4

Competitors

- BAYER
- CORTEVA
- SYNGENTA
- OTHERS

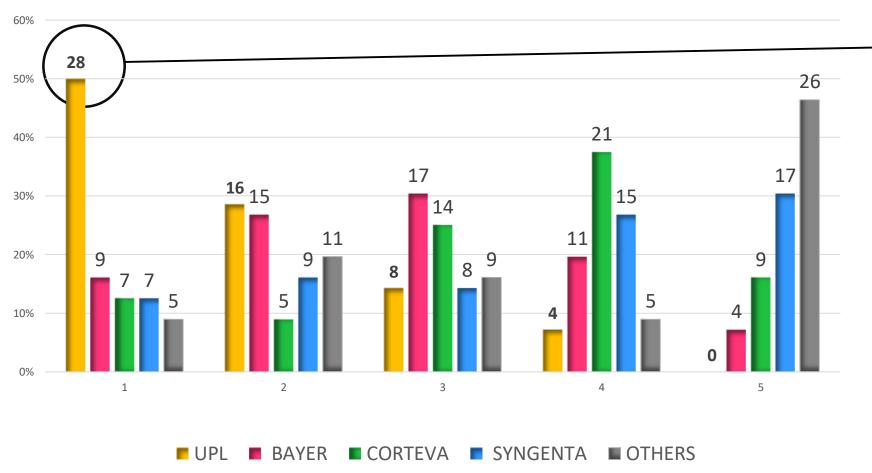
8

- Preferred business partner
- Customer Service Representative Promptness
- Lead Time Post Order Confirmation
- Punctuality (Order to Delivery lead time)
- Overall Supply Chain support
- Overall Quality of product
- Overall Packaging of Product
- Crop Protection Chemicals Suppliers Ranking



Preferred Business Partner

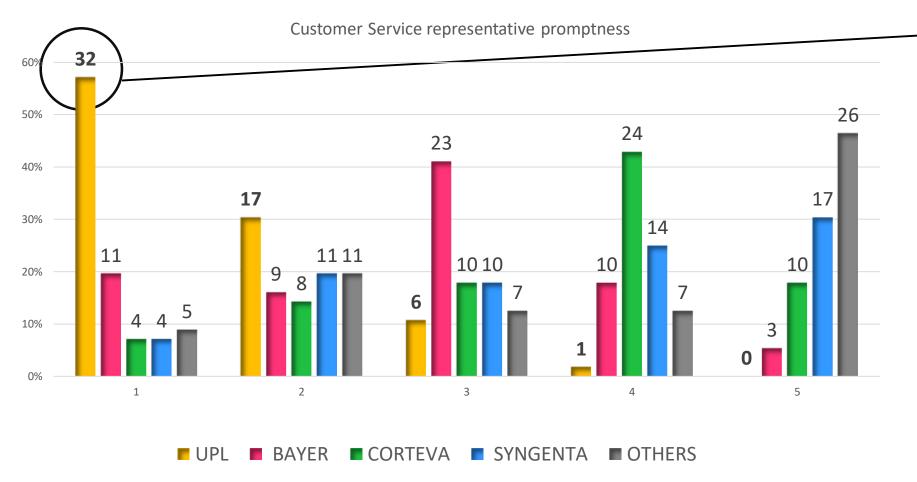




50% of respondents preferred UPL as their first preference in terms of preferred business partner as compared to Peers.



Customer Service Representative Promptness

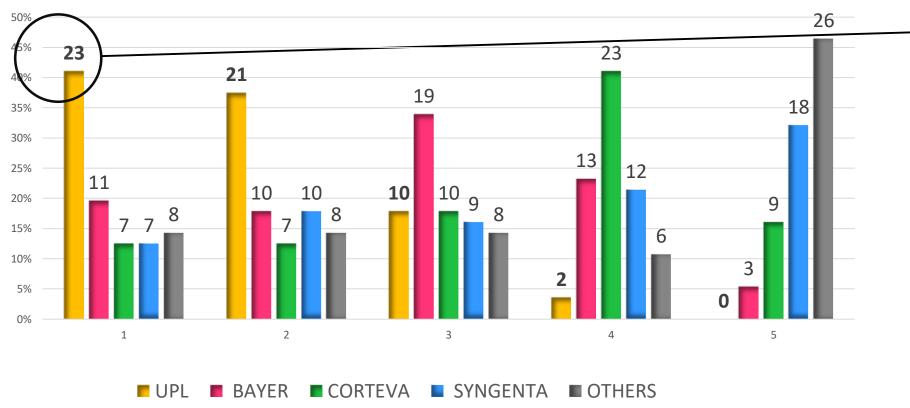


Overall 57% of respondents preferred UPL as their first preference in terms of customer Service Representative promptness



Lead time post order confirmation

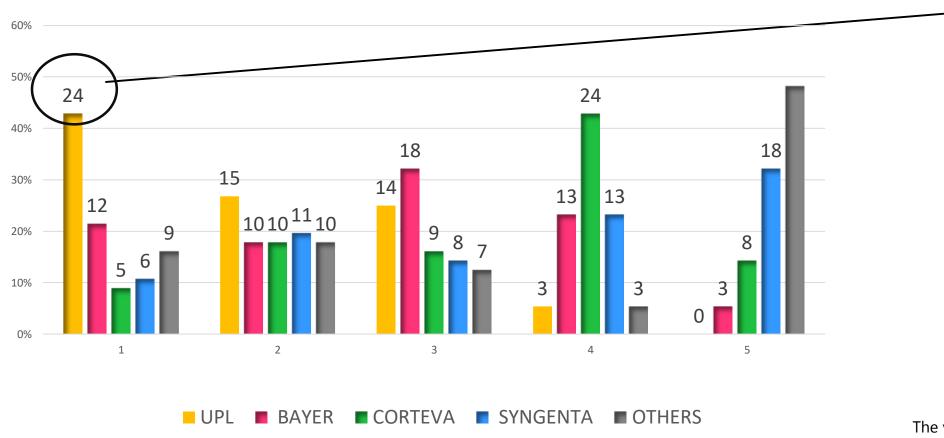




41% of respondents preferred UPL as their first preference in terms of lead time post order confirmation.

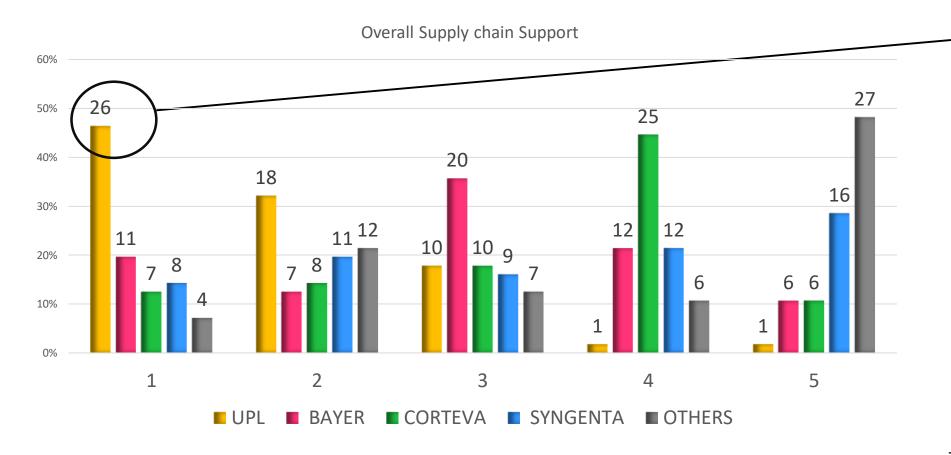
Punctuality (Order to Delivery lead time)

Punctuality (Order to Delivery lead time)



43% of respondents preferred UPL as their first preference in terms of preferred Punctuality to peer

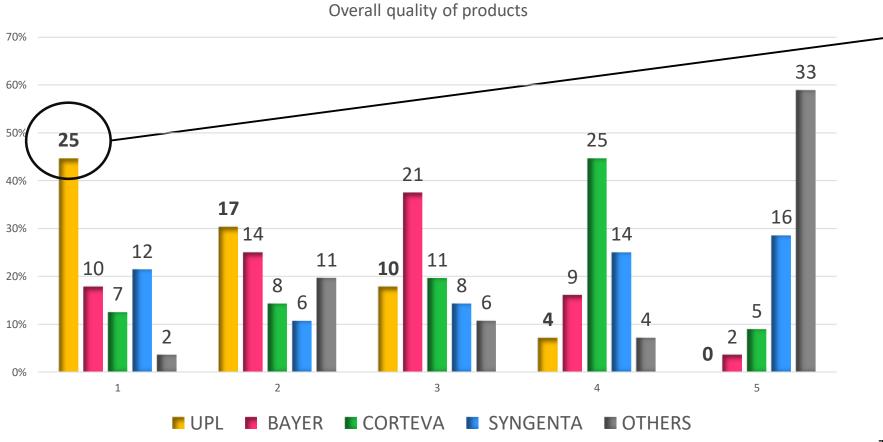
Overall Supply Chain support



Over 46% of respondents preferred UPL as their first preference in terms of Overall supply chain support.

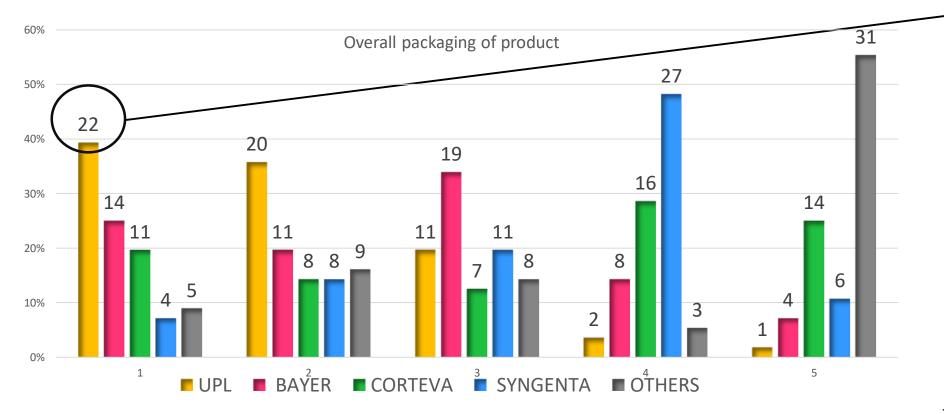


Overall Quality of Product



Over 454% of respondents preferred UPL as their first preference in terms of overall quality of product as compared to Peers.

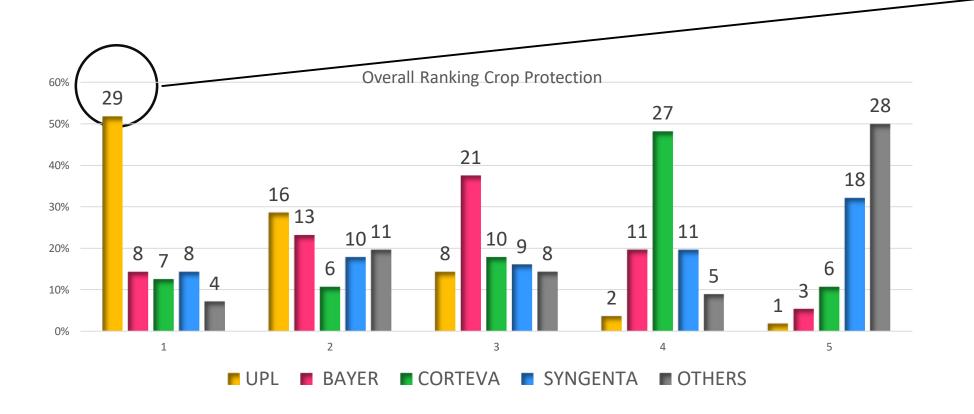
Overall Packaging Quality of Product



39% of respondents preferred UPL as their first preference in terms of overall packaging quality of product as compared to Peers



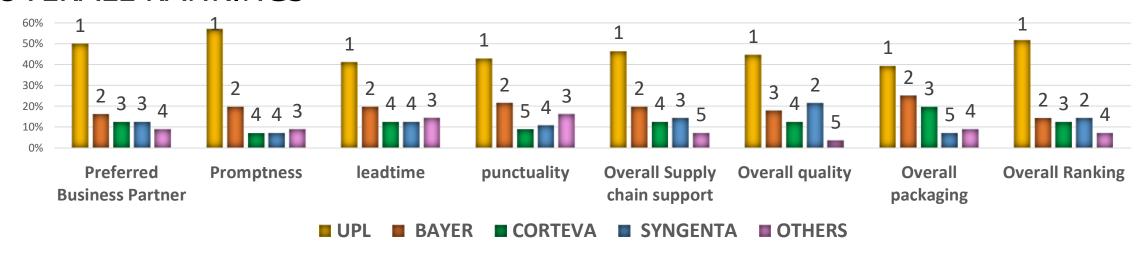
Crop Protection Chemicals Supplier Ranking



52% of respondents preferred UPL as their first preference in terms of Crop Protection Chemicals Supplier. Increased by 14% over FY'22: 35%



OVERALL RANKINGS



FY'24-25 Overall Ranking

FY'23-24 Overall Ranking

UPL	BAYER	SYNGENTA	OTHERS	CORTEVA
1	2	3	4	4
1	2	3	4	5



STRENGTHS & WEAKNESSES

DELIVERY PERFORMANCE

% Strength	Punctuality	Quality of Packagi ng	Product Labeling	Documents (Accuracy)	Timely Submission of Documents	Transporta tion Condition	Product Code Creation	Artwork Developm ent	Understandi ng of SAP systems
Direct Custo	<u>omers</u>								
FY 2024-25	80%	93%	100%	88%	80%	91%			
FY 2023-24	83%	97%	98%	91%	90%	97%			
Subsidiary Customers									
FY 2024-25	60%	87%	96%	83%	68%	94%	50%	66%	90%
FY 2023-24	66%	83%	94%	87%	77%	89%	44%	64%	89%



STRENGTHS & WEAKNESSES

QUALITY OF UPL PRODUCTS & SERVICES PERFORMANCE

% Strength	Quality Of Products	Resolving Problems & Issues Timely & Satisfactorily	Handling quality complaints efficiently	Overall Supply Chain support to your products	Overall forecasting process
Direct Customers					
FY 2024-25	100%	91%	93%	93%	89%
FY 2023-24	98%	94%	94%	93%	92%
Subsidiary Custon	ners				
FY 2024-25	95%	81%	85%	86%	87%
FY 2023-24	96%	85%	87%	80%	85%



STRENGTHS & WEAKNESSES

CUSTOMER SERVICE PERFORMANCE

% Strength	Politeness & Courtesy	Order acknowledgement within 48 w.hours from PO date	Timely complaints resolution	Proactive communication on supplies for orders placed to UPL)	Satisfactory answer to queries raised by you	Knowledge of products & services	Understanding for region / country requirements		
Direct Custom	ers								
FY 2024-25	100%	95%	91%	89%	96%	96%			
FY 2023-24	97%	97%	93%	96%	94%	98%			
Subsidiary Customers									
FY 2024-25	95%	87%	82%	78%	85%	96%	90%		
FY 2023-24	96%	90%	91%	82%	89%	98%			





THANK YOU

